



Ministry
of Defence



AURORA
ENGINEERING PARTNERSHIP
QinetiQ | Atkins | BMT

Engineering Delivery Partner

Integrated, invested and fit for the future

Annual Review: October 2020 to September 2021





About the Engineering Delivery Partner (EDP)

The EDP programme is the established default route for contracted engineering services for DE&S and is available for use by the wider MOD community. It is a collaborative, progressive and agile programme that accesses the right skills, expertise and resources to ensure the UK's Armed Forces and Front Line commands receive the best equipment and support. The programme provides capacity and capability across all service areas and focuses on output-based and longer-term outcomes to maximise efficiencies, operational performance and innovation.

About the Aurora Engineering Partnership

The Engineering Delivery Partner (EDP) is a collaboration between the Defence Equipment & Support (DE&S) Engineering Function and the Aurora Engineering Partnership. QinetiQ, Atkins (a member of SNC-Lavalin Group) and BMT joined forces to form the Aurora Engineering Partnership to support the DE&S change agenda and drive benefits through the delivery of engineering services. This Partnership brings together proven defence sector experience, and pulls on a broader technological, engineering and safety expertise. Together, these three long-term DE&S suppliers are harmonising ways of working to deliver the EDP requirement and have assembled a Provider Network of niche and specialist providers. The Partners, supported by this network, have the ability to help the MOD resolve the most challenging technical issues faced in developing and delivering world-leading defence capability.

Our vision for EDP

The vision for the Engineering Delivery Partner is to form a strong and professional engineering partnership with Defence Equipment & Support (DE&S), enabling agile and efficient outcomes for front line equipment and support.

Our mission for EDP

The mission for the Engineering Delivery Partner is to provide leadership across the engineering enterprise in partnership, to drive increased performance and productivity across the full scale of engineering services by focusing on outcomes for those on the front line.



Introducing Futures Lab

Futures Lab, powered by EDP, is a responsive new service dedicated to exploiting the knowledge and experience of industry and academia to provide constructive challenge and to inform the decision making process in response to the ever-changing and complex-threat defence environment. As part of Future Capability Group (FCG) within Defence Equipment & Support (DE&S), the Futures Lab Team contributes directly to the FCG Mission: "To improve the delivery of military capability through innovation, exploitation of technology and provision of impartial advice." Futures Lab is available through the existing Engineering Delivery Partnership (EDP) framework which is the DE&S' default route to market for contracting engineering services focused on delivering cutting edge military capabilities. Seeking to harness the benefits of cognitive diversity that power high performing teams Futures Lab, will draw together a broad spectrum of knowledge and specialist expertise from industry and academia. These 'rainbow teams' will assist the Front Line Commands (FLC) through provision of evidence-based decision support that is tailored to their needs and aligned with the Futures Lab service categories. Collaborative by nature, the Futures Lab team provides a knowledgeable, trusted and reliable interface to stakeholders across the FLCs through the journey from ideation to exploitation.

Introduction

Welcome to our third Annual Review for the Engineering Delivery Partner (EDP) programme, looking back at a critical year in terms of operational delivery for our customers and meeting our Key Performance Indicators (KPIs).

From its launch in October 2018, the Aurora Engineering Partnership (Aurora) has published an annual summary of the successes and challenges of the previous twelve months. The purpose of the Annual Review has always been to give a clear assessment of how the partnership has performed in that period; acknowledge where it can improve; and detail how the service plans to evolve over the next twelve months to deliver better outcomes to the Front Line Commands.

Futures Lab, powered by EDP, is a great example of how we are evolving to meet those future needs, by providing impartial insight at the cutting edge of science and technology through the use of collaborative teams drawn from across industry and academia.

At the heart of EDP is a strategic partnership between DE&S and Aurora, built on a jointly agreed vision and mission that is driving increased performance and productivity across the full scale of engineering services. This year, that alignment and partnership with the DE&S Engineering Function has improved significantly. Evidence of such progress is clearly visible in the way we have worked more closely than ever to evolve certain elements of the contract to enhance the EDP service to the benefit of all our customers – now and in the future.

There are some areas where we need to improve. We need to continue to improve how we engage and support our Provider Network, and ensure that our customers have paid the right price for the critical services we provide. EDP has always been about harnessing pan-industry expertise and delivery to ensure the highest quality engineering support and services are available to help DE&S deliver for the UK military front line.

EDP was ground-breaking when it was launched and has delivered a significant change in the way that DE&S and industry work together to deliver engineering services. This Annual Review shows how well we have done, where we will improve and our ongoing commitment to maintain continuous improvement in everything we do.

Simon Galt

Managing Director
Aurora Engineering Partnership

Delivering an extensive range of engineering services

In our drive to make life easier for EDP Customers and help them to better serve the front line, we have introduced a common taxonomy describing the eight engineering service categories.



Cyber & Security

Provision of security assurance coordination to the project to enable accreditation from DAIS by reviewing and updating the security document set.



Performance Optimisation

Engineering support to the core Strategic Development Team (SDT) in Warship Support in order to ensure the full benefits of implementing the Common Support Model (CSM) can be realised across the Complex Warship Support Enterprise (CWSE).

Specifically: Supporting the Centre of Excellence (CoE) to improve the overall CSM model; Maturing the Supportability Engineering (SE) area; Improving the Design Management (DM) function; and, Maturing the Support-Information Knowledge



DLoD & Capability Support

Transformation of the existing Battle of Britain Memorial Flight (BBMF) Technical Information to a modern, electronic standard so that it can be readily accessed by users and easily amended and maintained to

a known configuration. This is essential to remain compliant with the Military Aviation Authority regulatory procedures that are fundamental for flight clearance.



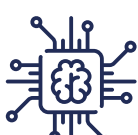
Safety & Environmental

Provision of Independent Safety Audit (ISA) services to the Lightning Delivery Team (LDT) in accordance with MAA regulation. The ISA provides assurance by gathering evidence, through audit of Safety Management Systems (SMS) and independent review of project documentation and analysis/assessments.



Engineering Management & Approvals Support

The planning and management of a first of class flight trial for the Chinook aircraft on board the Tide Class tankers.



Systems Engineering

Provide external specialist assistance to develop a robust Integrated Test, Evaluation and Acceptance (ITEA) plan and associated Validation & Verification Requirements Matrix (VVRM) in support of the Land Concept and Assessment (LCA) Team's Main Gate Business Case (MGBC) submission for Project MITER.



Legislative & Regulatory Compliance

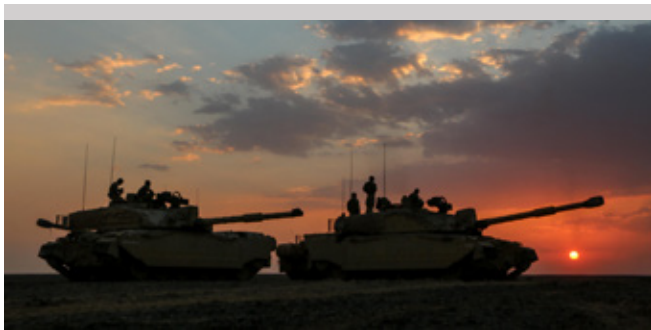
Provision of technical support to the Assets Subject to Special Controls (ASSC) Project Team to establish whether assets within the Defence Support Chain are subject to any special controls.



Technology Management

Provide advice for the Mobile Fires Platform (MFP) team for a new Self-Propelled Howitzer. The advice covers an assessment of the technical maturity of a number of Off-The-Shelf platforms that could provide candidate solutions, developing an integrated Test, Evaluation and Assessment plan and developing a Through-Life Management Plan (TLMP).

Table of Contents



Leadership Q&A



2-5 Case Studies

6-9



Service Delivery



10-13 Provider Network

14-17



Futures Lab



18-21 Looking Forward

22-25

Leadership Q&A



A view from the executive



Stephen Wilcock

Engineering & Safety Director, DE&S



Nic Anderson

Managing Director, Air & Space, QinetiQ
Senior Responsible Owner, Aurora
Engineering Partnership



Dave Clark

Aurora Engineering Partnership
Senior Responsible Owner for Atkins



Simon Gould

Aurora Engineering Partnership
Senior Responsible Owner
for BMT

How has the relationship developed in the third year of the contract?

Stephen Wilcock – In the last year we have developed our relationship to increase focus on responding to the strategic needs of our customers, looking at how we introduce innovative approaches to meet long term delivery needs at programme and at enterprise level. Our long term partnership provides great opportunities to improve the way we operate as a business if we invest smartly to achieve greater coherence across the whole engineering enterprise, working across the Aurora and DE&S boundary to make resourcing and investment decisions that work for the long term to reduce both time and cost, in parallel with improvements in safety, security, environmental and capability. The Aurora Partners and the Provider Network are very well placed to provide access to a broad range of capabilities and to increase our diversity of thought and innovation in supporting some of our most complex programmes. We are involving Aurora earlier in the planning phases of programmes to help accelerate and de-risk our customer outcomes. Whilst the continuing high demand for short term resource needs to be managed more efficiently, our intent is to turn the focus on to embracing innovation in high quality outputs and outcomes, exploiting the best that Aurora, the Provider Network and DE&S between us can offer.

Nic Anderson – I'm delighted that we achieved the Full Operating Capability (FOC) in the last year as it demonstrates the Partnership is achieving all of the key characteristics of the contract. However, contracts will always evolve and, working closely with Stephen, we are committed to the principles of continuous improvement. We are particularly pleased to have helped accelerate the deployment of the New Medium weight helicopter through a more innovative and collaborative approach. This programme should become an exemplar of how working together through the full programme lifecycle can improve the outcomes for DE&S, other agencies and the front line.

What has been the stand out challenge that needs to be addressed?

Stephen Wilcock – My priority is to improve the lived experience of our customers, the Delivery Teams and Front Line users of EDP. Having asked our customers how EDP has been working for them it is clear that they want to see far quicker response times, greater agility in tasking, and more

innovation. The feedback on the quality of work is pleasing, although there are some justifiable challenges around the process, pace and value for money. We have addressed this feedback together to agree a range of enhancements to our commercial model. Some have already been implemented, whilst others are more complex and are being developed as pilots before full implementation. My own test on our effectiveness is that our customers see EDP as their first choice, that we have a reputation for delivering innovation, achieving outcomes more quickly, embracing digital opportunities and that our service is value for money.

Nic Anderson – Quite rightly, Aurora is being challenged to bring greater innovation to DE&S and other agency programmes - from optimising the way we manage programmes through to technical innovations in the development of digital tools and techniques. We have a real opportunity to incrementally develop and deploy these through EDP programmes prior to implementing them at scale in future equipment programmes.

What are the focus areas you would like EDP to address in the future?

Stephen Wilcock – I have a number of key focus areas over the coming year for EDP. Firstly, we have created a 'single front door' for engineering services which I would like to grow to be able to provide a low friction point of access to all of the technical services the delivery teams require. Currently, this brings together Aurora, DE&S Internal Technical Support (ITS) and other DE&S engineering service providers to give our customers a single point of contact for their requirements and to reduce the end-to-end process time. I also want to link up with Dstl and other specialist service providers from across the MOD network. If we get this approach right, we will be able to deliver ever greater integration of services and a team approach to solving problems that I want to exploit to respond to the high pace required by our customers to drive down overall acquisition times and costs. The single front door will grow this year to be more pro-active and taking an increasingly long term and strategic view. I also want to see innovation from Aurora and the Provider Network to tackle some of the key engineering challenges across the MOD, including Carbon Net Zero, digitisation and increasing the diversity in our engineering ecosystem. I would like to see more Mode 4 strategic level outcome tasks where there is an enterprise approach with DE&S and EDP working

together to achieve the best outcomes for our defence community. Whilst our internal processes are hindering us at the moment, if we can solve this, and tap in to the huge potential offered by our EDP and the Provider Network, the opportunities are enormous.

How has the partnership enabled EDP to develop?

Dave Clark – We are learning about the breadth and depth of SQEP that exists in our organisations as well as the Provider Network all of the time. This is enabling us to maximise solutions for our customers by bringing the best solution the industry has to offer. We are also pleased to have invested in a number of EDP resources for deployment into DE&S Operating Centres to support the

creation of an accurate demand signal. This will not only allow us all to plan our work more effectively but will also help us to improve the size of our contracts, move up the Modes of operation and ultimately deliver better value for money.

Simon Gould – A significant addition to the EDP Agreement in the last year is Futures Lab, the replacement to the old Niteworks arrangement. Targeted at the Front Line Commands, Futures Lab will enable teams to access a broad cross section of industry, Academia and SMEs. Using rainbow teams, Futures Lab tasks will drive more informed decision making, reduce risk through usable and credible evidence and will provide the insight to help optimise the delivery of future programmes.

A view from the leaders

What has impressed you most over the past twelve months on EDP?

Simon Galt – At a contract level, we have had a very positive 3rd year of EDP operations and are achieving the majority of our contract KPIs. I am particularly pleased with the quality and timeliness of deliverables as well as the pace we can complete the Aurora processes. Working with the DE&S Hub team, we are now looking to improve the end-to-end processes and find new ways to speed up the CQ process and the receipt of commercial and financial approvals.

Paul Belcher – I am impressed by the sheer volume and variety of tasks and outcomes that we deliver to our customers. In the last year, we have placed well over 700 new tasks at a value of £368 Million. Over the course of the contract, we have placed over 1300 tasks with the Aurora Partners, at a value exceeding £750m. This highlights the critical nature of EDP to DE&S and the Submarine Delivery Agency (SDA), and the importance of continuing to develop our service.

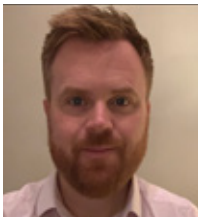
What improvements have been made that have helped EDP customers?

Simon Galt – The creation of a jointly resourced access point for all engineering requests and enquiries is helping to speed up EDP's engagement on a customer requirement. Our next phase is to establish a clear blueprint for this approach and to demonstrate how we can digitise our workflows and help customers plan and define their work.

Paul Belcher – This year we challenged ourselves to negotiate improvements to elements of the EDP contract in response to customer feedback. We are reducing the cost of Mode 1 resources and "bundling" them into coherent packages and transitioning into Mode 2/3. We're growing the use of "Menu Pricing" to remove transactional activity and standardise products / services, implementing process improvements to make it quicker and easier to receive engineering services, revising our approach to costing and incentivisation and optimising our understanding of long term demand to drive more coherence and enable strategic decisions. We are exploring ways to get on task more quickly and taking a more flexible approach to how we specify requirements. We are implementing a series of pilots in these areas prior to scaling up to significantly improve the value and effectiveness of EDP.

What's next for EDP?

Simon Galt – Over the next 12 months, I not only look forward to developing the pilots with DE&S but also increasing the involvement and engagement of our Provider Network. While over 28% of all EDP work flows through to the Network, there is more that we can do to maximise the benefits this unique resource can provide. A number of recent initiatives will increase the transparency, communication and engagement with the Provider Network community, and we are now looking to increase the size and diversity of the Network with new suppliers from outside the traditional defence market.



Simon Galt

Managing Director,
Aurora Engineering Partnership



Paul Belcher

Head of Engineering Group, DE&S



Case Studies

ASPIRE “We are at a relatively early stage but I have found every member of the Aurora Team to not only to be knowledgeable and experienced but, also proactive, adaptable and keen to work as part of an integrated team. Where there could easily have been friction or even competition, there has only been cooperation and playing to strengths.”



CTTP “Aurora has absolutely delivered what was asked, including flexibility and adaptability in supporting delivery despite the lack of available information. It has also given good and timely advice, and the programme is ultimately in a better place because of this team working as ‘one team’.”



P-8A “Aurora engaged from the outset to understand customer needs and were able to articulate and demonstrate their SQEP and understanding of the Delivery Team requirements.”



A400M “The depth of experience that Aurora has in the development of aircraft capability makes it key for delivering the customer programme. The Team’s understanding of the requirement and knowledge of the programme support the DT’s (and UK’s) reputation with the other nations. The move to EDP has seen significant improvements in flexibility and customer relationships, driven key personnel in the Aurora Team.”



FAST “The outputs that have been delivered in the first year across various Typhoon Capability Enhancement projects continue to support the improvement of capabilities and safety for the Typhoon force. The outputs delivered under the Platform Support activities ensure the Typhoon fleet continues to maintain the highest level of regulatory compliance. Overall, we have been very pleased with the performance of the first year of the Aurora support to the Typhoon DT.”



MISSION DATA “Collaboration and engagement have been really good, and the customer is pleased with how the teams are working together. To date, the service has been faultless and what the customer wanted from EDP. The level of engagement is fantastic.”

Service Delivery

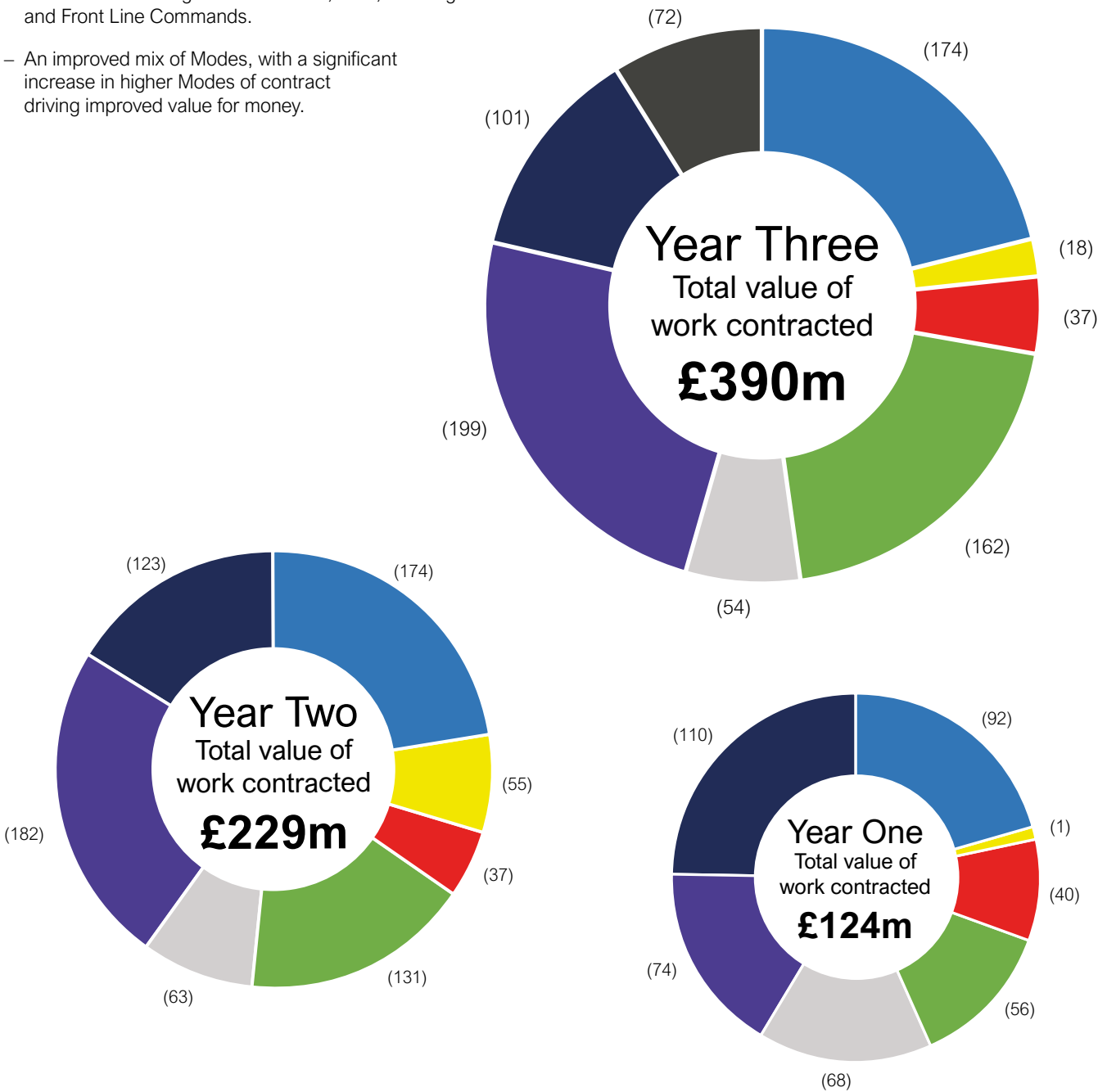


Engineering Services that matter for DE&S and the UK’s Armed Forces

The Aurora Engineering Partnership welcomes the fact that the EDP contract is underpinned by a robust set of Key Performance Indicators (KPIs). This allows DE&S to hold Aurora to account for its performance and to drive the factors that really matter.

There has been a significant investment in tools and systems that allow all parties to review and interrogate collective performance, and to drive improvement through action. This data shows:

- A continued and increasing demand for EDP support to all customers including DE&S Domains, SDA, other agencies and Front Line Commands.
- An improved mix of Modes, with a significant increase in higher Modes of contract driving improved value for money.



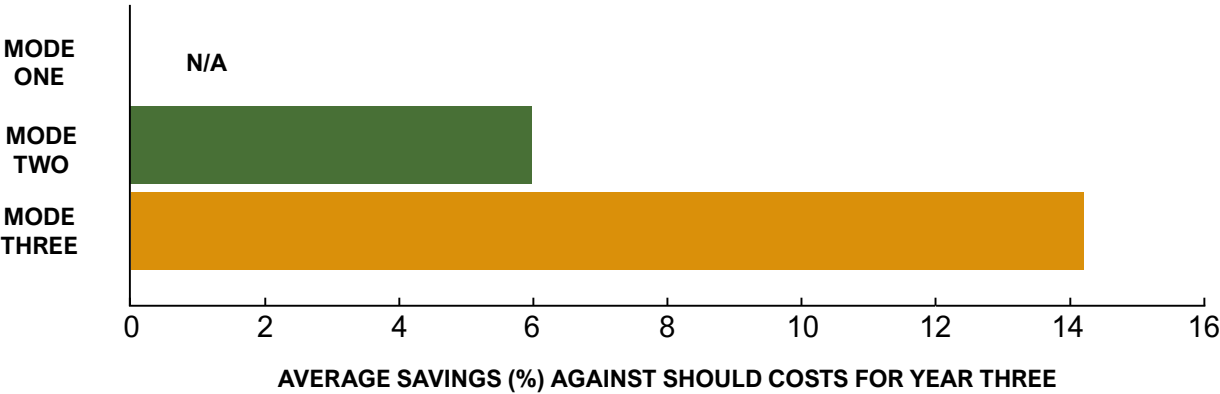
Key for above charts:



Delivering year-on-year improvements in value for money

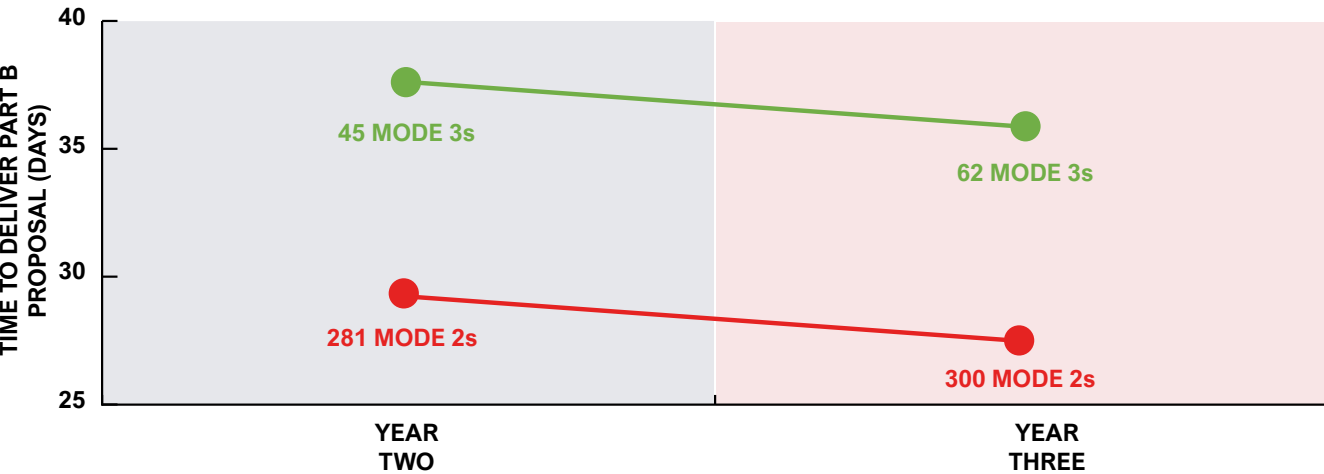
Savings

Increased volumes of Mode Three is leading to increased savings for DE&S.



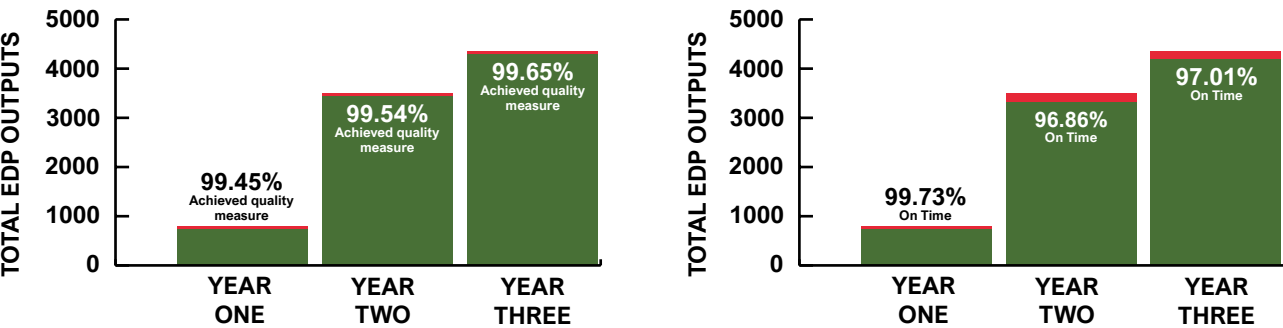
Proposal delivery time

Aurora has continued to deliver an average decrease in the time taken to deliver proposals (at Part B stage), even with a significant increase in EDP tasks.



Output delivery

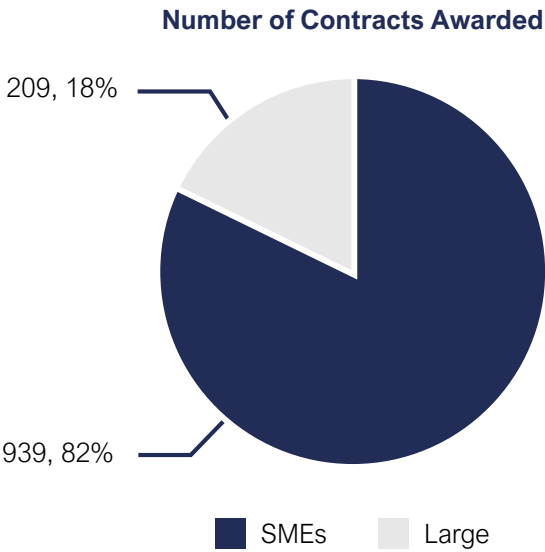
Maintained exceptional timeliness and high quality of EDP deliverables across ever-increasing output volumes.





Provider Network

The Provider Network is an essential part of EDP and includes a wide range of organisations, from micro companies to large enterprises. The Network delivers critical capacity and capability and there has been good engagement at all levels. Today there are 193 Providers on the Network with the around 70% being Small and Medium-sized Enterprises (SMEs).



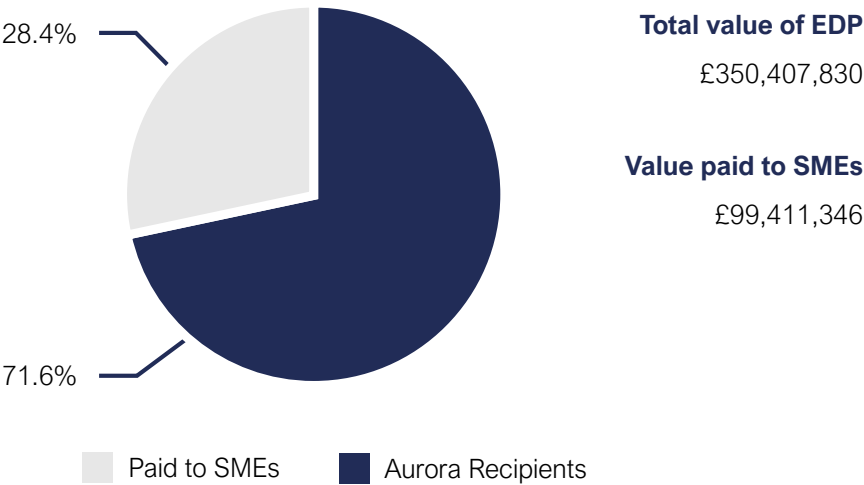
8 OF THE 10 BIGGEST SUB CONTRACTS LET UNDER EDP HAVE BEEN AWARDED TO SMEs

To 30th September, 1148 contracts have been let to the Provider Network in 2021, at a cumulative value of £190.7m, with £160m having been awarded to SMEs. Actual payments to these SMEs amounted to £99.4m which is indicating a healthy forward pipeline for them.

The Ministry of Defence (MOD) has an ambitious target to provide 25% of their procurement spend to SMEs by 2022. We are pleased to support this ambition and, to date, SMEs have received 28.4% of revenue delivered under the EDP Contract.

2021 saw the introduction of the Futures Lab Service, which required us to extend the Provider Network and provide additional capabilities. This extension operates differently to other Categories as it is always open to new providers and, to date, 96 Providers have been fully on-boarded.

Revenue Paid to SMEs compared to total value received



With Provider Network 2.0 fully embedded, this year has been time to focus on improving the processes for both PN2.0 and Futures Lab. In June, we held an Insight Day with the Provider Network and after listening to their comments and concerns, we introduced a number of new initiatives. Key to these initiatives was increasing the level of transparency and trust between the Aurora Partners and the wider Network. These initiatives were tested with the Provider Network Advisory Group – comprising representatives of the Provider Network - prior to their rollout.

Task Visibility

We are now publishing advance notice of tasks where we have sufficient visibility and definition from the customer. This allows us to seek disruptive and innovative ideas from the Provider Network. The intention is for these ideas to be considered when formulating tasks and, where necessary, allowing the Provider Network sufficient time to set up collaborative arrangements with other members.

Bidding Duration

We have worked throughout the year to reduce the overall end-to-end process time, but became aware that the Provider Network was already under tight time pressures to respond to opportunities. We have, therefore, increased the standard time allowed for PN members to submit bids by 20%, without increasing the time to respond to the customer.

Incubated Opportunities

We acknowledge that Provider Network companies often work closely in collaboration with their customers to support current and futures tasks. Therefore, where Provider Network companies are incumbent or have worked with customers to develop opportunities, in the event an Aurora Partner wishes to deliver that work in the future, then Aurora will seek to run a competition between the interested parties.

28.4% OF REVENUES RECEIVED HAVE BEEN PAID OUT TO SMEs

Communication

In September we launched a Newsletter issued to all Provider Network companies, keeping everyone informed of progress and introducing the pilot initiatives. Initially planned as a quarterly publication this may become more frequent as content becomes available.

Provider Network Membership Agility

There are circumstances where new customers have requirements which cannot be met by the current Provider Network companies. Typically these requirements are those that were not envisaged when PN 2.0 was set up.

In such cases, new companies will be invited to join the Provider Network, known as Associate Members. Whilst Associate Members will be given access to the specific opportunity, they will be competing against the existing Provider Network members in the relevant category. This ensures Customers get access to the capabilities they need, and ensures those companies that joined Provider Network 2.0 still get access opportunities that they may have the capability of delivering.

Outlook for 2022 and Beyond

In 2022 we will be creating closer links with the Provider Network by expanding our Communities of Interest. It will also see the next refresh of the Provider Network – PN3.0. In January, we will review the current process and consider what is needed for the following four years of operation. We expect that PN3.0 will be more adaptive and agile to meet the ever-changing demands of our customers.

Futures Lab

Futures Lab went live in April 2021. This is now providing a tailored route for the Future Capability Group to access EDP in support of its mission to:

1. Iteratively explore & develop new technology and novel ways of working into exploitable capability for Operational Advantage Mission
2. Encourage and enable a more innovative DE&S, via collaborative ways of working

Futures Lab, powered by EDP, picks up where Niteworks left off - providing impartial insight at the cutting edge of science and technology through the use of collaborative teams drawn from across industry and academia. We achieve this through a range of service lines - from Think Tanks to Capability Concept Demonstrators.

Since Futures Lab went live, we have been setting the conditions for success and have achieved Full Operating Capability by tailoring some of the EDP processes to reflect the different focus of work - in particular, by providing our MOD customers with a pan-industry view on their issues of interest.

We have worked extensively with Future Capability Group's (FCG) Front Line Client Interface Team (FLCIT) to inform Front Line Commands, DSTL, DE&S and other budget holders of the Futures Lab service. This initial communications process has focussed on promoting and explaining how Futures Lab can advise and de-risk in the early stages of an initiative and how we sit alongside and complement other frameworks. A key tenet of Futures Lab is to build upon existing knowledge and not repeat previous studies.

Exploring the future together

A 10 year partnering agreement provides a stable and effective platform to enable DE&S and the Aurora Engineering Partnership to develop new and enhanced engineering outcomes to support MOD operations and optimise front line capabilities. Priority service targets have deliberately been set to challenge and stretch conventional practices and service standards and to create an environment where innovation becomes second nature. Although

Futures Lab requires collaboration at its heart to drive the pan-industry perspective. To fuel this, the Futures Lab team have established a vibrant and dynamic Provider Network ecosystem comprising EDP suppliers as well as many new organisations from across the defence and security sector and academia. To assure each task receives a broad industry view, Aurora have committed that the majority of work on each task will be delivered by the Provider Network.

Where we need particularly niche skills for a one-off task, we have used the Associate Membership approach that provides an efficient method for bringing a company onto the Provider Network quickly.

As Front Line Commands recognise that Futures Lab is open for business, service enquires are now gaining momentum. We now have a rich pipeline of opportunities for tasks from all areas of the MOD and the Futures Lab Command Leads are looking to convert these opportunities into tasks.

The Command Leads work closely with the FLCIT and the end client to establish a requirement suitable for a Futures Lab approach. If the requirement demands more technical input to provide a more definitive picture, then Futures Lab will use its Quick Look mechanism that allows a short study to be carried out.

Looking ahead, more of the work coming through to Futures Lab is likely to reflect the aims of the Integrated Review and the Science & Technology (S&T) Strategy. We are also beginning to move out from the Front Line Commands to the other Top Level Budget holders where we see a clear need for an impartial pan industry view.

significant progress has been made over the past year in terms of output quality, knowledge management and operational consistency, these targets remain largely unchanged as we look to the year ahead. That said, there will be a progressive shift of emphasis away from sustaining and supporting legacy equipment and processes to a much greater focus on adopting disruptive engineering methods and tools.

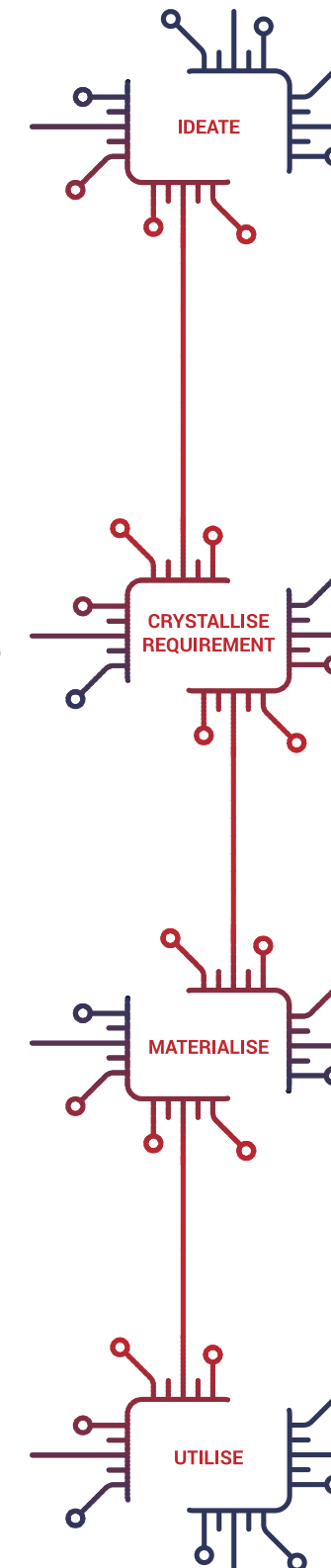
Ideation to Exploitation

– Identify a problem that needs answering and engage Futures Lab

– Futures Lab works with the customer to elaborate the problem and develop the requirement scope

– Provider Network is engaged
– Task is delivered by pan-industry using EDP delivery mechanisms

– Outputs are stored in the FCG knowledge base and become available for exploitation and learning in future tasks.

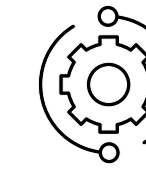


Futures Lab: Services



Shaping and Informing Defence Thinking and Operating Models

Defence requires the ability to explore, understand and pull-through innovative ideas; including those originating in Industry.



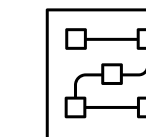
Support pan-Defence Lines of Development (DLOD) capability decisions

Complex pan-DLOD decisions within Defence include those required around policy, operational outputs, acquisition programmes, business process, operational design or key enabling functions. These decisions require coherent and timely evidence from a range of perspectives. Futures Lab delivers a pan-industry view to provide unique value to Defence decision making.



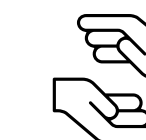
Requirements De-Risking

Futures Lab will work with staff cross the FLCs' acquisition organisations and wider Defence to understand the 'art of the possible' so de-risked, challenging, affordable and achievable requirements can be generated and set across the entire Defence enterprise.



Strategic Insights

Futures Lab offers a mechanism through which high-level strategic trends can be identified, issues explored and recommendations for change can be communicated. This helps to avoid Defence duplicating activity and the risk of failing to understand systemic issues at multiple levels.

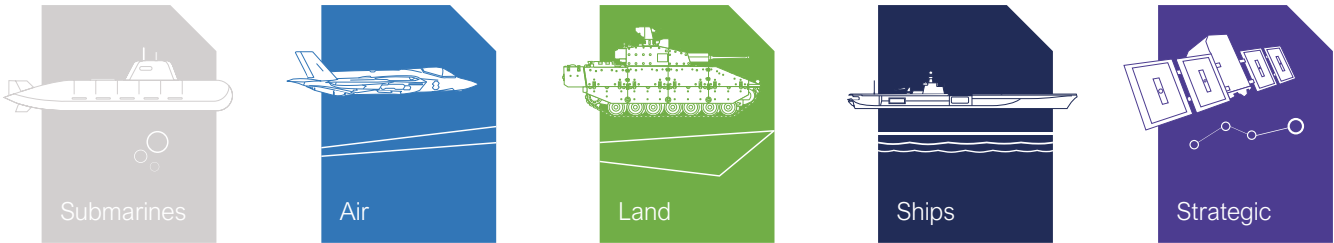


Reachback

Enables Defence and its stakeholders to 'Reach Back' to a knowledge base or expertise to receive relevant insight, analysis or support.



Looking Forward

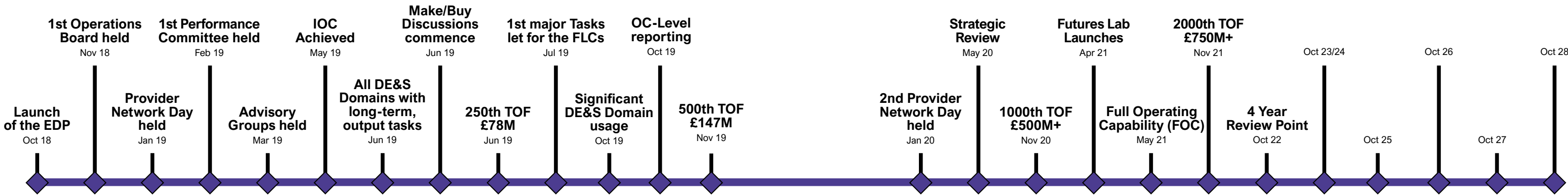


The vision for EDP has always been focused on maximising the value of the service to DE&S and other agencies by enabling agile and efficient outcomes for front line equipment and support, thus ensuring critical programmes of work are delivered efficiently and effectively.

From its inception, EDP has focused on delivering timely, cost-effective and high quality outputs in support of increasingly diverse critical work programmes. The success of the partnership has been founded on the principle of challenging convention, continuous improvement and effective collaboration. We must re-double our efforts in the context of process efficiencies, workflow planning and problem solving, to maximise the operational gains from working with DE&S as part of a single engineering service to achieve incremental improvements in flexibility, agility and process.

We will be continuing to work closely with DE&S to embed and build on these improvements in the year ahead, which will help to ensure the EDP service provides the agility, value and responsiveness required by DE&S, other agencies, the Front Line Commands and the wider defence engineering enterprise. In doing so, we will be well placed to resolve urgent tasking demands as well as unforeseen changes and the constantly evolving scope of work programmes to provide tangible benefit and support for delivery teams in all engineering service areas. Our ongoing drive to automate and digitise our processes will be critical to creating a further step change in our operational performance.

Our continuing investment in service efficiency gains is not restricted to our direct areas of responsibility. We expect that the staff we deploy into the different domains will optimise engagement and increase visibility and understanding of our unique service delivery model. We are also adding further impetus to the size and diversity of the Provider Network to capitalise fully on the added value and potential of specialist expertise in niche and emerging areas of technology which, in turn, will create new opportunities for our critical SME partners. This forward-looking and collaborative approach is benefiting from the operational insight and experience from service challenges and critical work streams over the past three years, and will be invaluable as we develop our support for Futures Lab and our growing contribution to work programmes in the space domain.





Ministry
of Defence



AURORA
ENGINEERING PARTNERSHIP
QinetiQ | Atkins | BMT